

# Progressing towards net zero



### **About SSE**

SSE is a leading generator of renewable electricity in the UK and Ireland and one of the largest electricity network companies in the UK. It is driven by a purpose to provide energy needed today while building a better world of energy for tomorrow. It develops, builds, operates, and invests in low-carbon electricity infrastructure in support of the transition to net zero, including onshore and offshore wind, hydro power, flexible thermal generation, electricity transmission and distribution networks, alongside providing energy products and services to customers. SSE's ambitions for the development of renewable energy now extend beyond the British Isles to carefully selected international markets, including Asia-Pacific, Europe, and North America.

UK-listed and headquartered in Perth, SSE is a major contributor to the economies in the UK and Ireland. It employs around 12,000 people and is real Living Wage and Fair Tax Mark accredited.

### **About the report**

This Net Zero Transition Report for the period 1 April 2022 to 31 March 2023 aims to support shareholders understand the progress SSE has made in pursuing the targets and actions established in its Net Zero Transition Plan. It has been designed to be read alongside the climate-related disclosures in both the Sustainability Report 2023 and the Annual Report 2023. Both documents can be found on sse.com.

Feedback is encouraged and very welcome. Please get in touch by emailing **sustainability@sse.com** if you have any comments or queries relating to the content of this report.

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# **Net Zero Transition Report**

# **Progressing towards net zero**

SSE is committed to transparently reporting on its progress against both its emissions targets and the actions it is taking to achieve them. This transparency supports high-quality stakeholder engagement on climate-related issues.

# Enhanced climate-related engagement

SSE believes Net Zero Transition Plans play a critical role in outlining Company pathways to net zero, supporting both delivery and accountability. With SSE's opportunities for growth defined by the imperative to decarbonise power sectors at home and abroad, its Net Zero Transition Plan spells out how greenhouse gas emissions will be removed from its operations.

SSE's Net Zero Transition Plan was first published in March 2022 and updated in October 2022 in response to shareholder and stakeholder feedback. The updated Net Zero Transition Plan outlines SSE's net zero aligned targets and describes both the actions required to reduce material GHG emissions across scopes 1, 2 and 3 and actions on interdependencies, including a just transition and climate adaptation.

The Plan establishes both targets and actions that will support the achievement of it becoming a net zero business. In support of that plan, a process of scrutiny and accountability has been established through an annual shareholder 'say on climate' resolution (see Appendix A). SSE publishes this Net Zero Transition Report that is subject to a non-binding shareholder advisory vote at its AGM. The first such vote, in July 2022, attracted 98.92% of votes in favour.



# Powering tomorrow the right way



### A plan for a net zero transition

This is SSE's second Net Zero Transition Report which summarises progress by reference to climate disclosures from SSE's Annual Report 2023 and SSE's Sustainability Report 2023. A non-binding advisory resolution to receive SSE's Net Zero Transition Report is proposed in Resolution 17 at the 2023 SSE plc Annual General Meeting.

# **Developing and promoting transition planning**

Given the importance of climate change to its strategy, SSE's Net Zero Transition Plan was published before official frameworks for such plans were developed. However, SSE firmly supports the emergence of a common framework for economy-wide transition planning.

SSE's transition plan builds on three principles: **targets** to set direction;

actions to deliver targets; and integrity with the aim of being open and honest about the pathways to achieve net zero. This has led SSE to gain invaluable experience in the development and publication of transition plans and reports giving it an early insight and allowing the development of its arrangements for scrutiny and accountability through the annual shareholder vote.

With this experience and work on transition plans, SSE was invited to be involved in the UK Government's Transition Plan Taskforce (TPT) which is tasked with the development of a 'gold' standard for private sector climate transition plans. SSE was initially involved in the UK Transition Plan Taskforce Implementation and Guidance Working Group, it then supported the sandbox exercise which tested the Disclosures Framework and Implementation Guidance, and more recently as a member of the TPT Deliver Group.

With the development of new frameworks, regulatory requirements and as thinking matures and develops, SSE will consider these and reflect them in future iterations of its Net Zero Transition Plan and reports.



# **Net Zero Transition Plan on a page**







	Short term (to 2025) Medium term (2025 - 2035)		Long term (2035 -	Long term (2035 - 2050)		
	202	25			2035	205
Target	Engage with 50% of suppliers by spend to set an SBT by 2024.	Reduce the carbon intensity of scope 1 GHG emissions by 80% by 2030, from 2017/18 baseline.	Reduce absolute scope 1 and 2 GHG emissions by 72.5% by 2030 from a 2017/18 base year.	Reduce absolute GHC emissions from use of products sold by 50% by 2034 from a 2017/18 base year.	Net zero for SSE's scope 1 and 2 emissions by 2040.	Net zero for all SSE's remaining scope 3 emissions by 2050.
	<u>\$3</u>	<b>S1</b>	S1 S2	0 53	S1 S2	O S3
Summary Actions	<ol> <li>Scope 1</li> <li>Reduce emissions from unabated gas generation</li> <li>Develop new low-carbon flexible generation</li> <li>Transparent advocacy in favour of enhanced policy</li> <li>Build a renewable energy portfolio of 13GW of capacity by 2031</li> <li>Reduce SSEN's leakage and reliance on SF<sub>6</sub></li> <li>Switch vehicle fleet to EV in line with EV100 commitment</li> <li>Reduce reliance on SSEN's Scottish Island back-up diesel generation</li> <li>Explore options for neutralising residual emissions</li> </ol>		9. R fr 10. D city by 2031 <b>p</b>	Scope 2  9. Reduce electrical losses from SSEN Distribution  10. Deliver a net zero property estate  Scope 3  11. Support customers to fuel switch and consume 12. Align unabated gas power generation owned the joint ventures with a net zero pathway  13. Advocate for a pathway for decarbonised heat 14. Establish a framework for supplier collaboration zero action  15. Partner with the CDP supply chain engagement programme		
Cross-cutting Actions	Climate adaptation and resilience  16. Continuous review of adaptation plans at business unit level, whilst participating fully in national adaptation frameworks		iit level. whilst	<b>Just Transition action</b> 17. Publish annually	i <b>ons</b> v, progress against the 20 Principle	es for a Just Transition,

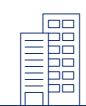






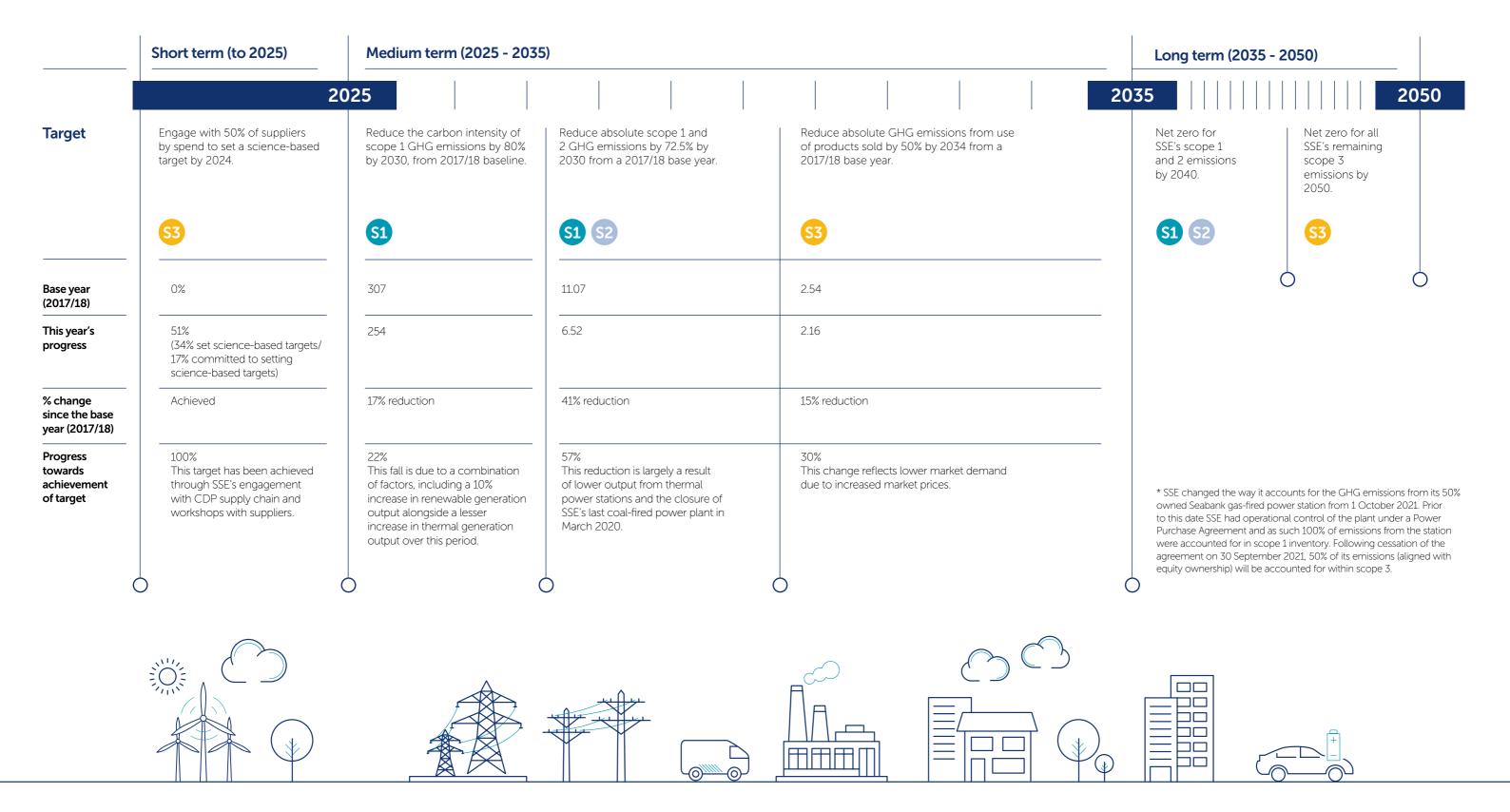








# SSE's performance against its Net zero Transition Plan



# **The Net Zero Transition Report in summary**

SSE understands that net zero targets are only credible when backed up by a clear plan of action. SSE's Net Zero Transition Plan was designed to provide this clarity for its stakeholders. It outlines 17 key actions to ensure its net zero ambitions are met.

The key actions focus primarily on addressing SSE's largest source of GHG emissions from electricity generation, alongside a plan to address remaining GHG emissions across remaining emissions, at the same time as recognising the cross cutting issues of social impact and climate resilience. This following summary provides updates on the actions taken, in financial year 2022/23.

Scope 1 Actions	Vou progress in 2022/27
	Key progress in 2022/23
Reduce emissions from unabated gas generation	SSE Thermal continues to manage its existing unabated generation fleet carefully, ensuring plant availability at times of system need and maximum efficiency. Tarbert, an oil-fired generator in Ireland, will close by the end 2023, in line with environmental requirements.  Annual Report – pages 49-50 Sustainability Report – pages 22
2. Develop new low-carbon flexible generation	SSE advanced various measures to decarbonise its thermal portfolio, including the development of carbon capture and storage technologies, with projects at Peterhead and Keadby as well as hydrogen options at its Aldbrough site and elsewhere. Its large scale pumped hydro project at Coire Glas is progressing with £100m committed to advanced site investigation works.  Annual Report – pages 103-105 Sustainability Report – pages 54-55 and page 48
3. Transparent advocacy in favour of enhanced policy	SSE continued to advocate for more ambitious – and practical - climate change policy to achieve net zero focussing on the acceleration of renewables deployment, and the decarbonisation of thermal generation.  Annual Report – pages 39-40  Sustainability Report – pages 26
4. Build a renewable energy portfolio of 13GW of capacity by 2031	With the NZAP Plus, SSE's ambition has now increased to build a renewable energy portfolio, including battery storage, of over 16GW of capacity by 2032.  Annual Report – page 100-102  Sustainability Report – pages 49-50
5. Reduce SSEN's leakage and reliance on SF6	SSEN Transmission continued to migrate to SF6 alternatives in substations, where appropriate, as well as manage SF <sub>6</sub> leakage in the networks.  Annual Report – page 54  Sustainability Report – page 23
6. Switch vehicle fleet to EV in line with EV100 commitment	SSE made good progress towards its EV100 commitment with over 57% of its light vehicle fleet now fully electric, with 35% of the total committed fleet already transitioned to EVs.  Sustainability Report – page 24
7. Reduce reliance on SSEN's Scottish Island backup diesel generation	SSEN Distribution continued to work towards reduced reliance on backup diesel generation. 2022/23 saw a 4% decrease in the volume of fuel combustion from standby stations compared to the previous reporting period mostly due to fewer subsea cable faults.  Sustainability Report – page 22
8. Explore options for neutralising residual emissions	SSE Thermal engaged on emerging policy to deliver a market for greenhouse gas removals by responding to UK Government consultations on negative emissions. SSEN Distribution secured funding from Ofgem to develop nature-based solutions to help tackle residual emissions and helping to set a precedent for others.  Sustainability Report – pages 27

Scope 2	
Actions	Key progress in 2022/23
9. Reduce electrical losses from SSEN Distribution	SSEN Distribution continues to focus on reducing losses on its network and it remains committed to investing in measuring and managing actual losses through its RIIO-ED2 business plan which sets out its losses strategy for 2023 to 2028.  Sustainability Report – page 23
10. Deliver a net zero property estate	Energy consumed in SSE's offices, depots and data centres fell by 5% compared to the previous year, driven by continued investments in energy efficiency measures. SSE purchased 100% of its electricity for use in its facility managed offices from renewable sources, backed by renewable guarantees.  Annual Report – page 54  Sustainability Report – page 24

Scope 3	
Actions	Key progress in 2022/23
11. Support customers to fuel switch and consume less gas	SSE Airtricity implemented energy efficiency projects that delivered 8.9GWh of energy savings with its domestic customers in 2022/23.  Sustainability Report – pages 36 to 38
12. Align unabated gas power generation owned through joint ventures with a net zero pathway	SSE is working closely with its Joint Venture partners to put in place Net Zero Transition Plans for each power station. Sustainability Report – page 25
13. Advocate for a pathway for decarbonised heat	SSE advocated for solutions to decarbonise heat networks and low carbon heat incentives through responses to government consultations and activity through its trade associations.  Annual Report – page 40
14. Establish a framework for supplier collaboration on net zero action	SSE continued to engage with its supply chain on climate matters through its partnership with the Supply Chain Sustainability School and its involvement with a carbon working group as part of its Powering Net Zero Pact.  Annual Report – page 51  Sustainability Report – pages 46 to 48
15. Partner with the CDP supply chain engagement programme	SSE continued to collaborate with CDP Supply Chain expanding the number of suppliers requested to respond to CDP to 237 and a supplier response rate of 56%. SSE was awarded an 'A' in the CDP Supplier Engagement Rating assessment in 2023.  Annual Report – page 51  Sustainability Report – page 25

Cross cutting actions	
Actions	Key progress in 2022/23
16. Continuous review of adaptation plans at business unit level, whilst participating fully in national adaptation frameworks	SSE published progress reports against previous risk assessments of a changed climate on critical infrastructure and further work was completed to reassess the impact of physical risks of climate change and update mitigation measures where required. SSE also responded to the UK Government's consultation on national adaptation planning framework through its businesses and associated trade associations.  Sustainability Report – page 27
17. Publish annually, progress against the 20 Principles for a Just Transition, outlined in SSE's Just Transition Strategy	In April 2023, SSE published a just transition report detailing its progress against its 20 Principles for a Just Transition. Sustainability Report – page 61

transition on the Company's employees,

communities in which it operates and

other stakeholders in the context of

a just transition to being a net zero

business

# **Governance and accountability**

The framework, approved by SSE's shareholders, for reporting progress against its Net Zero Transition Plan commits SSE to update annually on the key measures and information relating to its performance in meeting its climate objectives. A summary of progress against those key measures is provided in the table.

Key measure to disclose	2022/23 progress
The measures the Company uses to evaluate the consistency of its economic activity with the Net Zero Transition Plan	SSE ensures that its economic activity is aligned with net zero and a 1.5°C pathway through its Net Zero Acceleration Programme Plus – a fully-funded £18bn strategic capital investment plan to 2027. In 2022/23 SSE completed a best-efforts approach to consider the EU Taxonomy and assess its economic activities and their compliance with the EU Taxonomy.
	<ul> <li>Net Zero Acceleration Programme Plus – see page 40 and pages 83 to 86 of SSE's Annual Report 2023</li> <li>Aligning to taxonomy definitions – see pages 46 to 47 of SSE's Annual Report 2023</li> </ul>
The measures the Company uses to align its public policy engagement and external communications with the Net Zero Transition plan	SSE proactively advocates for more ambitious climate change policy to achieve net zero and conducts advocacy in line with the goals of the Paris Agreement and its own net zero strategy. In 2022/23 SSE's climate advocacy was focused on the acceleration of renewables deployment to deliver net zero and avoid future cost-of-living crises. The importance of progress on decarbonising thermal generation, heat, and transport has also been an advocacy priority for the Group in 2022/23. In addition, SSE reviews its trade association membership annually to ensure that the organisations of which it is a member also advocate in line with the ambitions of the Paris Agreement.
	<ul> <li>Trade Association Climate Review 2022 – see sse.com/sustainability</li> <li>Detail of climate advocacy activities – pages 39 and 40 of the Annual Report 2023</li> </ul>
Information regarding the governance of the Net Zero Transition plan and any link between the Company's targets and executive remuneration	SSE's approach to Executive Director remuneration reflects the role of sustainability and climate-related considerations within SSE's purpose and strategy, with sustainability linked metrics and targets forming an element of performance-related pay. The framework of SSE's 2030 Goals has been used since 2019 to assess performance, which was linked to the performance based Annual Incentive Plan until 2021/22. The updated Directors' Remuneration Policy, approved by shareholders at the 2022 AGM, has seen performance against these Goals now linked to the longer-term Performance Share Plan, which will vest for the first time in 2025.
	<ul> <li>Remuneration Committee Report – see pages 173 to 183 of SSE's Annual report 2023</li> <li>Sustainability Report – pages 88 - 89</li> </ul>
How the Company has evaluated and mitigated the impact of the net zero	SSE's Just Transition Strategy outlines 20 principles for a just transition to help ensure that the impacts from the decisions it takes are fair and that it maximises the opportunities for

communities to benefit from net zero.

com/sustainability/just-transition.

Annual Report 2023 - see page 56Sustainability Report - page 59

A comprehensive report on progress was published in April 2023 and is available on sse.

# Key measure to disclose

Confirmation of the extent to which the Company's overall climate risk reporting is consistent with the Final Recommendations of the Task Force on Climate-related Financial Disclosures

### 2022/23 progress

SSE provides detailed climate-related disclosures aligned to the Task Force on Climate-related Financial Disclosures (TCFD) recommendations.

Annual Report 2023 – TCFD-aligned disclosures, see pages 36 to 51

Any applicable updates to the frameworks, relevant methodologies, timescales for goals and targets and core assumptions used in relation to the Net Zero Transition Plan

SSE's Net Zero Transition Plan was published in March 2022 and updated in October 2022. The Plan was updated to take account of additional material issues identified by its stakeholders including:

- 1. scope 3 'investments' to recognise SSE's joint acquisition of Triton Power;
- providing further explanations on the role of neutralisation technologies in achieving net zero; and
- 3. adding cross-cutting issues to recognise the importance that climate adaptation and the just transition play in the transition to net zero.

SSE's interim climate targets are approved by the Science Based Targets Initiative (SBTi). No updates have been made to the SBTi framework against which SSE's targets have been approved. SSE is committed to updating its climate targets in line with the SBTi framework which requires a review once every 5 years or in the event that there are material changes to the business SSE is required to update its targets at that point.

The methodologies, frameworks and assumption SSE uses to report its GHG performance is published annually in its GHG and Water Criteria. Of note is the inclusion of Triton Power in its GHG emissions inventory to reflect SSE's 50% purchase of Triton which completed in September 2022. The emissions from Triton are defined as scope 3 emissions according to SSE's 50% ownership share.

The methodology and assumptions used to assess SSE's economic activities and their compliance with the EU Taxonomy is provided alongside the results of the assessment.

- Net Zero Transition Plan see sse.com/sustainability
- GHG and Water criteria 2023 see sse.com/sustainability/policies-and-assurance
- EU Taxonomy alignment see pages 46 to 47 of SSE's Annual Report 2023







# **Appendix A**

### Framework for annual 'say on climate' shareholder resolutions: approved July 2021

Resolution 19: Net Zero Transition report Resolution 19: that, on an advisory basis and not to diminish the role and responsibilities of the Board of Directors, shareholders accept and approve the Company's proposal to adopt a plan to become a net zero business in its scope 1, 2 and 3 greenhouse gas emission by 2050 or sooner, consistent with limiting the average global temperature increase to 1.5°C with low or no overshoot, in line with the goals of the Paris Agreement ("Paris Goals")\*.

### That, the Company shall hereafter:

(a) propose a resolution at each Annual General Meeting of the Company for shareholders to receive, consider and express non-binding advisory approval of SSE's Net Zero Transition report.

(b) report annually within the Company's annual Sustainability Report (or such other place as any or all of this information may be required by applicable rules or laws) on the terms and implementation of the Net Zero Transition plan, and in accordance with the Final Recommendations of the Task Force on Climate-related Financial Disclosures (the "Net Zero Transition report").

(c) using the latest developments in scientific understanding, regularly update the Company's interim greenhouse gas emission reduction targets (including scopes 1, 2 and 3) to ensure ongoing alignment with the Paris Goals.

\* Nothing in this Resolution shall limit the Company's nor its Directors' powers to take any action which it believes in good faith would best promote the success of the Company

### **Notes to Resolution 19: Net Zero Transition report**

SSE believes that both the Company and its shareholders will benefit from enhanced engagement on climate-related issues. Having worked closely with the investor group Climate Action 100+, SSE is therefore proposing an enabling resolution to its AGM 2021 that will establish a framework for annual votes on its Net Zero Transition report at future AGMs.

It is intended that the Net Zero Transition report contemplated by the proposed resolution will include the following information, with the scope to be updated and revised from time to time in accordance with any mandatory requirements and best practice:\*

(a) the measures the Company uses to evaluate the consistency of its economic activity with the Net Zero Transition plan; (b) the measures the Company uses to align its public policy engagement and external communications with the Net Zero Transition plan;

(c) information regarding the governance of the Net Zero Transition plan and any link between the Company's targets and executive remuneration;

(d) how the Company has evaluated and mitigated the impact of the net zero transition on the Company's employees, communities in which it operates and other stakeholders in the context of a just transition to being a net zero business;

(e) confirmation of the extent to which the Company's overall climate risk reporting is consistent with the Final Recommendations of the Task Force on Climate-related Financial Disclosures;

(f) any applicable updates to the frameworks, relevant methodologies, timescales for goals and targets and core assumptions used in relation to the Net Zero Transition plan; and

(g) the Company's progress on the implementation of matters the subject of the reporting requirements set out in paragraphs (a) to (g), above.

By consulting shareholders annually on its Net Zero Transition report SSE's objective is that both the Company and its shareholders benefit from enhanced climate-related engagement.

Given that shareholders may have multiple motives when voting on such a matter, the Company wishes to clarify that if there is a significant vote against, it would hold discussions with shareholders through its Investor Relations and Environmental, Social and Governance (ESG) engagement programme and seek information from them about why they did not support the proposed resolution, inform all shareholders about the results of that process and announce its intended measures aimed at taking them into account.

\* Omitting commercially confidential or competitively sensitive information, and at reasonable cost.



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